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DONOR-FUNDED *projects*

IMPLEMENTED BY LOCAL GOVERNMENTS IN MONTENEGRO 2020-2025

September
2026

Implemented by EPDC in Consortium with GOPA PACE and WEglobal



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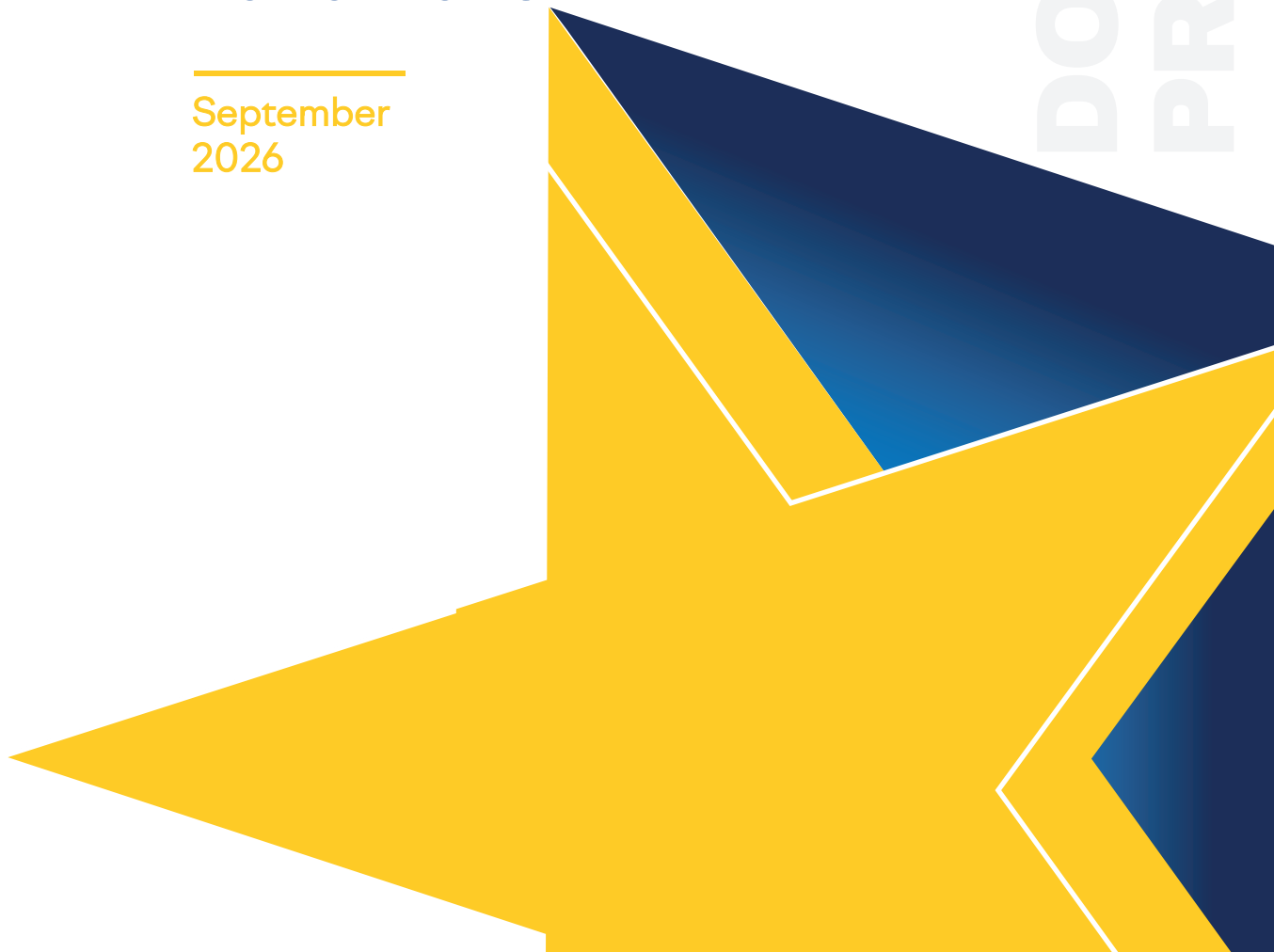
WEglobal

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DONOR-FUNDED
PROJECTS



Project: NEAR/TGD/2023/EA-RP/0254

Municipalities4EU – Empowering Local Communities in the EU Integration Process of Montenegro

Prepared by Zorana Marković

DONOR FUNDER PROJECTS IMPLEMENTED BY LOCAL GOVERNMENTS
IN MONTENEGRO

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FOREWORD

Dear Readers,

It is my pleasure to present the first report on donor-funded projects implemented at the local level in Montenegro.

Local governments play a key role in delivering public services, promoting local and economic development, protecting the environment, improving infrastructure, strengthening social inclusion, and involving citizens in decision-making. Their role is particularly important in Montenegro's accession to the European Union, as many of the obligations, standards, and rules arising from the European integration process are applied directly at the local level. This is especially true in environmental protection and climate change, waste management, water supply and municipal services, energy efficiency, local economic development, social inclusion, transparency, and good governance. Municipalities are therefore essential partners in the successful implementation of European integration.

This report confirms that Montenegrin municipalities are substantially involved in preparing and implementing projects and programmes financed from external sources. At the same time, its findings point to the need for continued support in strengthening local government capacities, particularly in smaller municipalities, so that they can identify development priorities in a timely manner, prepare high-quality project proposals, and manage donor-funded interventions effectively.

By adopting the new Law on Local Self-Government, we have established an institutional framework for what lies ahead for Montenegro in the coming years: full membership of the European Union and a new phase in the development of local communities. For the first time, we are introducing a requirement for every local government unit to establish a European integration service. This is more than an administrative change. It is an investment in development.

In the coming years, municipalities will be among the largest beneficiaries of European funds. Every well-prepared European project can mean a new school or road, better water supply or sewerage infrastructure, more efficient municipal services, and a better quality of life for citizens. These services are therefore an

investment that will yield substantial returns through the funding local governments can obtain from European funds.

We have also paid particular attention to the specific challenges municipalities face. Accordingly, the new Law on Local Civil Servants and Employees introduces specific provisions for recruiting experts to prepare and implement projects financed from European funds.

The European Union remains by far the largest and most significant donor to local governments in Montenegro. The scale of its support confirms the strategic importance of EU assistance for local development and for preparing municipalities to contribute more effectively to European integration. The report also recognises the valuable contribution of bilateral, regional, and other international partners, whose financial and technical support helps strengthen local governments and improve the quality of life of citizens throughout Montenegro.

In the period ahead, our priority must be to make donor support more strategically focused, coordinated, transparent, and aligned with national priorities and the actual development needs of local communities. Further strengthening municipalities' capacity to attract, use, and manage external funding will be essential to balanced local development, better public services, and Montenegro's continued progress towards European Union membership.

Marash Dukaj, M.A.

Minister of Public Administration



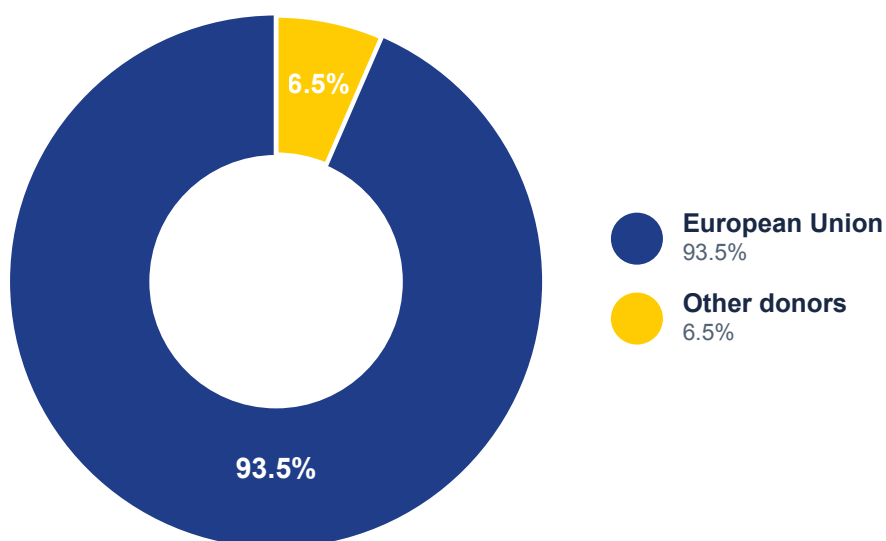
1. EXECUTIVE SUMMARY

This is the first report providing a comprehensive overview of donor-funded projects supporting local self-government development in Montenegro. By bringing together information submitted by municipalities into a single standardised dataset, the report identifies 141 donor-funded projects implemented by 25 local self-government units during the 2020–2025 period. Their combined allocated project budget amounts to EUR 31,694,563.54, providing a clear picture of the scale, structure and geographical distribution of donor support at the local level.

Projects financed by the European Union dominate the donor portfolio. EU-funded interventions account for 123 projects, or 87.2% of all reported projects, and EUR 29,648,848.97, or 93.5% of the total allocated project budget analysed in this report. The remaining 18 projects are supported by bilateral donors, subnational public partners and international organisations.

Graph 1.

Share of total allocated project budget by donor group



Based on the reported implementation periods and using 31 December 2025 as the cut-off date, 69 projects are classified as completed and 72 as ongoing. The portfolio is therefore almost evenly divided by project count, indicating both a substantial body of completed interventions and a strong pipeline of projects that remain under implementation.

The geographical distribution of projects shows a clear concentration within a relatively small number of municipalities. Nikšić reports the highest number of projects (14) and the largest cumulative allocated project budget (EUR 11,063,640.17). It is followed by Kotor (12 projects), Žabljak (11), and Ulcinj, Budva and Bijelo Polje (9 each). In financial terms, after Nikšić, the largest reported allocations are recorded in Žabljak (EUR 2,357,602.51), Ulcinj (EUR 1,885,732.58), Tuzi (EUR 1,831,378.52) and Kotor (EUR 1,560,491.45).

From a programme perspective, Interreg IPA Cross-Border Cooperation programmes represent the broadest component of the EU-funded portfolio in the dataset, with 51 projects and a total allocated project budget of EUR 10,249,733.35. In addition, a single large-scale infrastructure operation financed through the Western Balkans Investment Framework (WBIF) in cooperation with the European Investment Bank (EIB), with an allocated project budget of EUR 10 million, has a significant influence on the overall financial structure. This illustrates that the number of projects and the financial scale of support do not necessarily correspond.



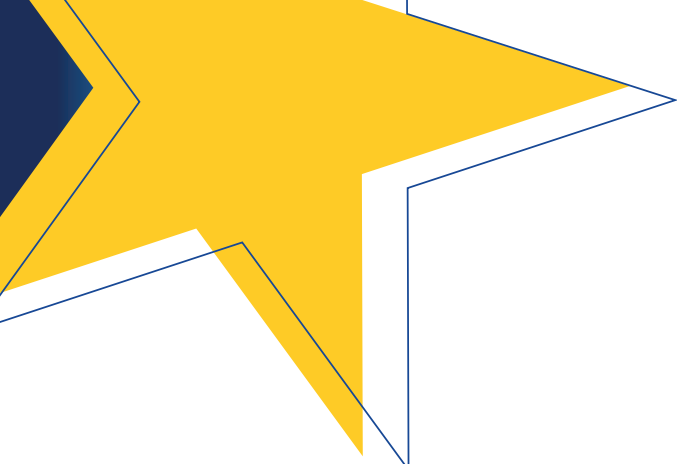
When classified by primary functional area, Environmental Protection accounts for the largest number of projects (50), reflecting municipalities' strong engagement in climate action, waste management, biodiversity, energy efficiency and other green transition priorities. In contrast, Infrastructure and Public Services records the largest allocated project budget, primarily due to several capital-intensive infrastructure investments, including the EUR 10 million wastewater project in Nikšić. Economic Development, Social Services, and Culture, Arts and Cultural Heritage Protection also represent important components of the overall project portfolio.

Overall, the dataset confirms that donor support is a major source of development financing for Montenegro's municipalities, especially through EU programmes.

Preparation and publication of this report serves several purposes:

- » *Supports more effective strategic planning and prioritisation.* The analysis helps identify which municipalities and functional areas have benefited most from donor support, where funding is concentrated, and where further assistance may be needed. Such information can help municipalities and national authorities better align future project proposals with local development needs, national priorities and EU accession requirements.
- » *Strengthens donor coordination.* By providing a clearer overview of ongoing and completed interventions, the report helps reduce the risk of duplication, promotes complementarity among different funding sources, and gives development partners a better understanding of municipalities' capacities to prepare, implement and manage externally funded projects.
- » *Enhances transparency, monitoring and public communication.* By presenting donor-funded interventions in a structured and comparable manner, the report provides municipalities, the Union of Municipalities, national institutions and the general public with an up-to-date overview of the contribution of donor support to local development, service delivery, environmental protection, infrastructure, social services, culture, heritage and economic development.

Finally, the standardised methodology applied in this report establishes a useful basis for future annual reporting exercises. Repeating this exercise on a regular basis would allow the government and Union of Municipalities to track trends over time, assess changes in municipal access to donor funding, and strengthen the overall management of external assistance at local level.



2. METHODOLOGY

This report is based on a comprehensive data collection exercise covering all local self-government units in Montenegro. The primary source of information was a structured questionnaire developed to capture project-level data on donor-funded initiatives implemented by municipalities. Data collection was conducted during December 2025 and January 2026. Where necessary, the dataset was complemented and verified through follow-up consultations with municipal representatives, and a review of publicly available information from official donor and programme sources.

The dataset covers donor-funded projects reported by municipalities that commenced implementation during the 2020–2025 period. Each project constitutes a single record and includes information on the implementing municipality, donor, funding programme, functional area, implementation period and allocated project budget. Donor names, funding programmes, municipalities and functional areas were standardised using official nomenclature and consistent classification categories.

For the purposes of this report, all financial analyses are based on the allocated project budget reported for each donor-funded project. This indicator represents the budget allocated to the individual municipal project record and serves as the common financial reference throughout the report. It should not be interpreted as the overall municipal budget or, where projects involve several partners, as the total consortium budget. Projects without a reported monetary allocation are included in project counts but do not increase the aggregated allocated project budget.

The report follows a standardised analytical framework. Projects were assigned to one primary functional area for analytical purposes. Where a project covers several sectors, the classification reflects its principal objective. The report presents aggregate findings first, followed by analyses of implementation status, geographical distribution, donor structure, European Union financing, bilateral donors and other international partners, and the functional areas supported through donor-funded projects. It concludes with a standardised project annex. This structure ensures consistency with comparable country-level reports and supports clear and systematic presentation of findings.



3. OVERALL DONOR FUNDING

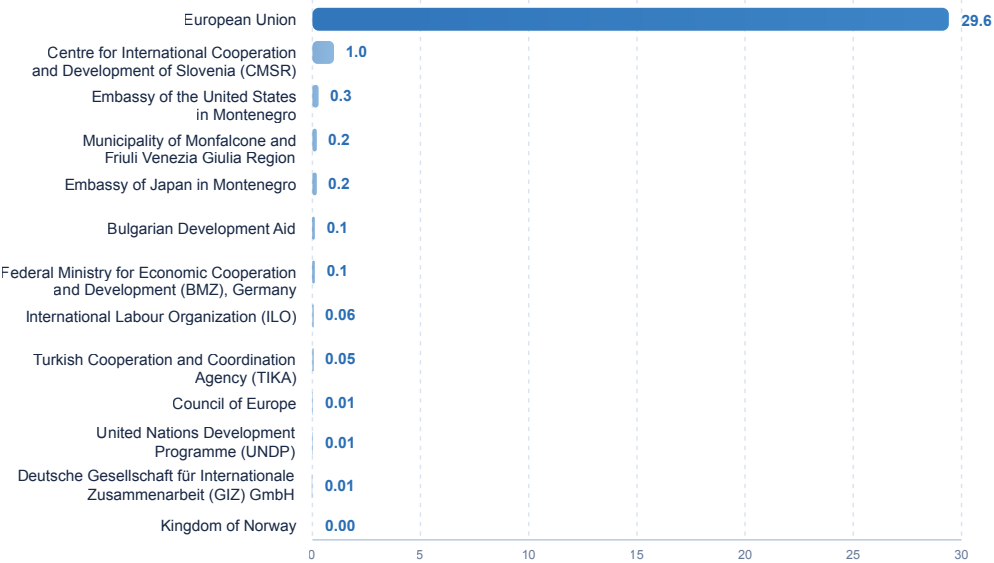
The report provides an overview of donor-funded projects reported by local self-governments that commenced implementation during the 2020–2025 period, covering both completed and ongoing interventions. In total, local governments in Montenegro reported 141 donor-funded projects with a combined allocated project budget of EUR 31,694,563.54. The European Union is by far the largest source of project financing in the dataset, accounting for 123 projects and EUR 29,648,848.97.

Bilateral donors and other international partners together account for 18 projects and a reported allocated project budget of EUR 2,045,714.57. This category includes bilateral development agencies, diplomatic missions, the Council of Europe, international financial institutions, United Nations agencies and other international partners supporting local self-governments through grants, technical assistance and capacity-building initiatives. The combined picture suggests that municipalities continue to rely overwhelmingly on EU programmes, while other partners play a complementary but important role through targeted interventions.

Table 1. Distribution of donor-funded projects and allocated project budgets by donor group

Donor group	Projects	Allocated project budget (EUR)	Share of total
European Union	123	29,648,848.97	93.5%
Other donors	18	2,045,714.57	6.5%
Total	141	31,694,563.54	100.0%

Graph 2.
Allocated municipal budgets by donor
EUR million





4. IMPLEMENTATION STATUS

Of the 141 donor-funded projects included in the analysis, 69 had been completed by 31 December 2025, while 72 were ongoing at that date. Completed projects account for an allocated project budget of EUR 19,190,635.79, while ongoing projects account for EUR 12,503,927.75.

This near-even distribution by project count indicates that local self-governments have completed a substantial number of donor-funded interventions while maintaining an active implementation pipeline. The ongoing portfolio is particularly relevant for forward-looking planning, as it reflects continued implementation efforts and sustained engagement in externally funded local development initiatives.

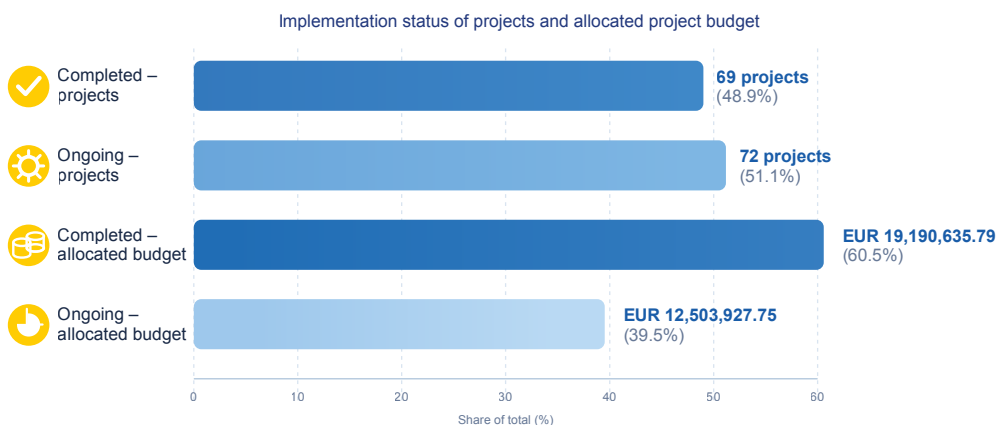
Table 2. Distribution of donor-funded projects by implementation status

Status	Projects	Allocated project budget (EUR)	Share of projects
Completed	69	19,190,635.79	48.9%
Ongoing	72	12,503,927.75	51.1%
Total	141	31,694,563.54	100.0%

In financial terms, projects completed by 31 December 2025 account for EUR 19,190,635.79, representing 60.5% of the total allocated project budget, while projects ongoing at that date account for EUR 12,503,927.75, or 39.5%. The higher financial share of completed projects indicates that a substantial proportion of allocated resources had already been translated into completed interventions, while a significant portfolio remained active at the end of the reporting period.

Graph 3.

Implementation status of projects



Total: **141** projects

Total allocated project budget:
EUR 31,694,563.54





5. GEOGRAPHICAL DISTRIBUTION OF PROJECTS

All 25 local self-government units represented in the dataset report at least one donor-funded project. However, the geographical distribution is uneven and concentrated in a relatively small number of municipalities. Nikšić leads with 14 projects, followed by Kotor (12), Žabljak (11), and Ulcinj, Budva and Bijelo Polje with nine projects each. Although project numbers provide one indication of municipal participation, they do not necessarily correspond to the financial scale of donor support.

A particularly notable feature of the dataset is a single large-scale infrastructure project implemented in the Municipality of Nikšić, titled “Wastewater Management System in Nikšić – Phase II (construction of the sewerage network for the suburban settlements Ćemenca, Dragova Luka, Oštrovac and Rubeža)”. The project is financed through the Western Balkans Investment Framework (WBIF) / European Investment Bank (EIB) and has an allocated project budget of EUR 10 million. The planned implementation period spans from January 2023 to August 2024. This project alone accounts for approximately 31.6% of the total allocated project budget analysed in this report, making it a dominant factor in the overall funding structure. Excluding this operation, the remaining projects implemented in Nikšić amount to approximately EUR 1.06 million in allocated project budgets.

At the aggregate level, the total value of all projects implemented across municipalities, excluding this single high-value operation, amounts to approximately EUR 21.69 million. This highlights that, despite the significant weight of one large infrastructure investment on the overall financial picture, the broader donor-funded portfolio remains diversified across a wide range of smaller-scale interventions aligned with EU programme priorities.

In terms of allocated project budgets, Nikšić ranks first with EUR 11,063,640.17, followed by Žabljak with EUR 2,357,602.51, Ulcinj with EUR 1,885,732.58, Tuzi with EUR 1,831,378.52 and Kotor with EUR 1,560,491.45. This illustrates that project numbers and financial allocations do not necessarily correspond: municipalities implementing fewer projects may record higher allocated project budgets because of the scale of individual investments. This relationship becomes particularly clear when comparing individual municipalities. Tuzi reported six projects with a combined allocated project budget of EUR 1,831,378.52, while Kotor reported twice as many projects (12), but with a lower total allocation of EUR 1,560,491.45. A similar pattern can be observed in Gusinje and Herceg Novi, where four projects in Gusinje account for EUR 1,017,345.18, almost the same as the EUR 1,019,217.25 allocated to eight projects in Herceg Novi. An even more striking example is Zeta, where a single project has an allocated budget of EUR 536,853.74, exceeding the combined allocation of EUR 488,794.75 for seven projects in Danilovgrad. These comparisons clearly demonstrate that the number of projects alone does not provide a complete indication of the financial scale of donor support, which can be significantly shaped by the value of individual projects.

Table 3. Distribution of donor-funded projects and allocated project budgets across local self-government units in Montenegro

Municipality	Projects	Allocated project budget (EUR)
Nikšić	14	11,063,640.17
Kotor	12	1,560,491.45
Žabljak	11	2,357,602.51
Bijelo Polje	9	1,185,267.00
Budva	9	1,203,581.45
Ulcinj	9	1,885,732.58
Cetinje	8	1,126,278.30
Herceg Novi	8	1,019,217.25
Bar	7	1,300,447.92
Danilovgrad	7	488,794.75
Podgorica	6	772,404.99
Tuzi	6	1,831,378.52

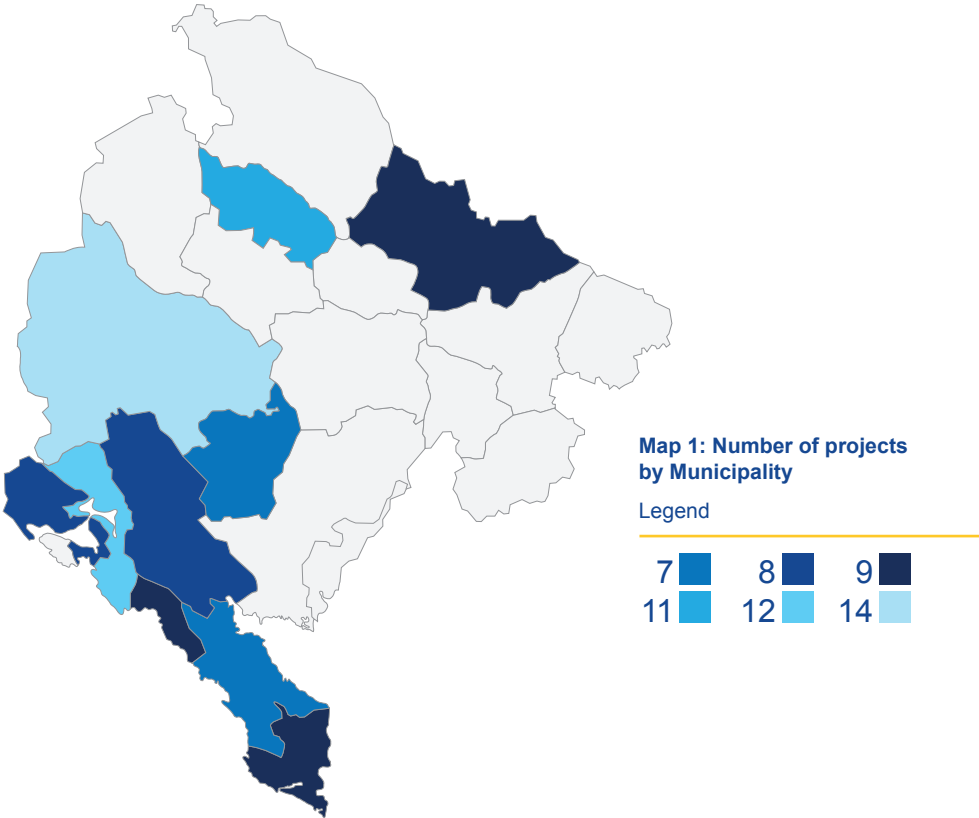
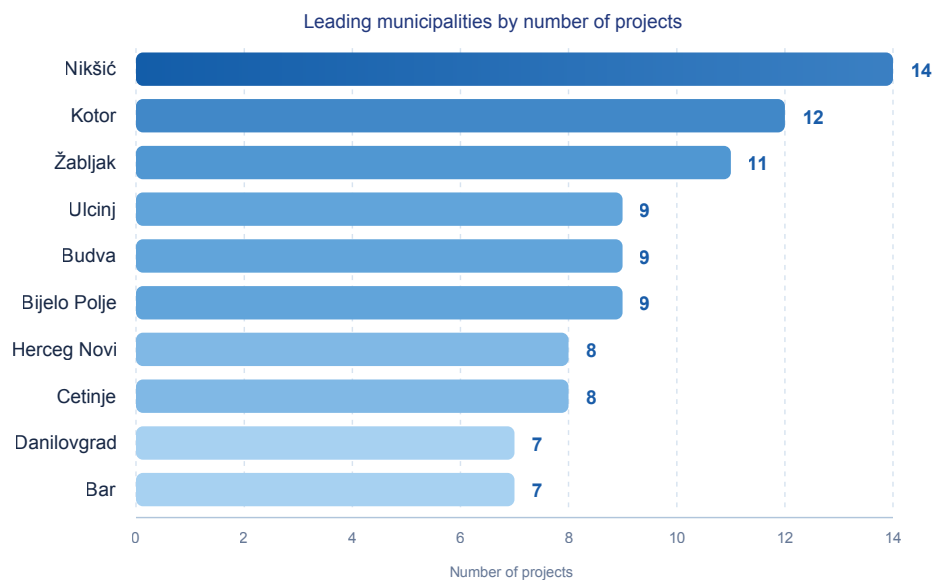


Municipality	Projects	Allocated project budget (EUR)
Berane	5	555,369.00
Gusinje	4	1,017,345.18
Kolašin	4	401,703.28
Plav	4	488,394.69
Pljevlja	4	494,771.92
Tivat	4	746,240.60
Plužine	3	547,705.90
Mojkovac	2	199,407.44
Andrijevica	1	241,659.78
Petnjica	1	230,467.30
Rožaje	1	339,807.82
Zeta	1	536,853.74
Šavnik	1	100,000.00
Total	141	31,694,563.54



Graph 4.

Top municipalities by number of donor-funded projects

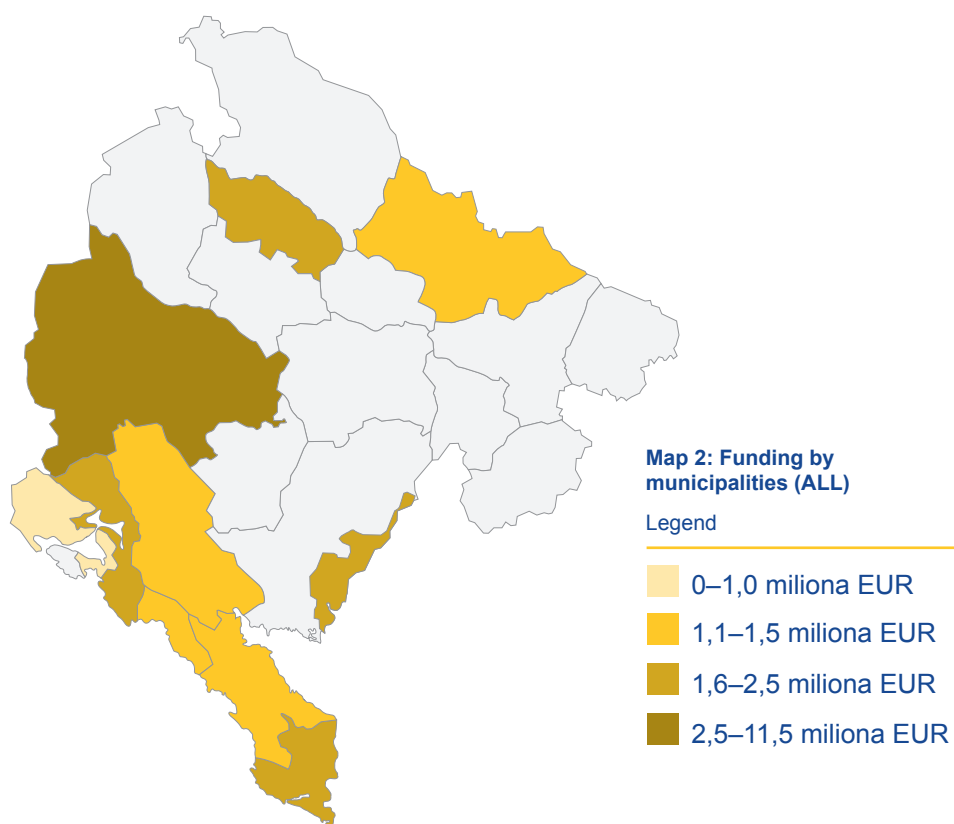
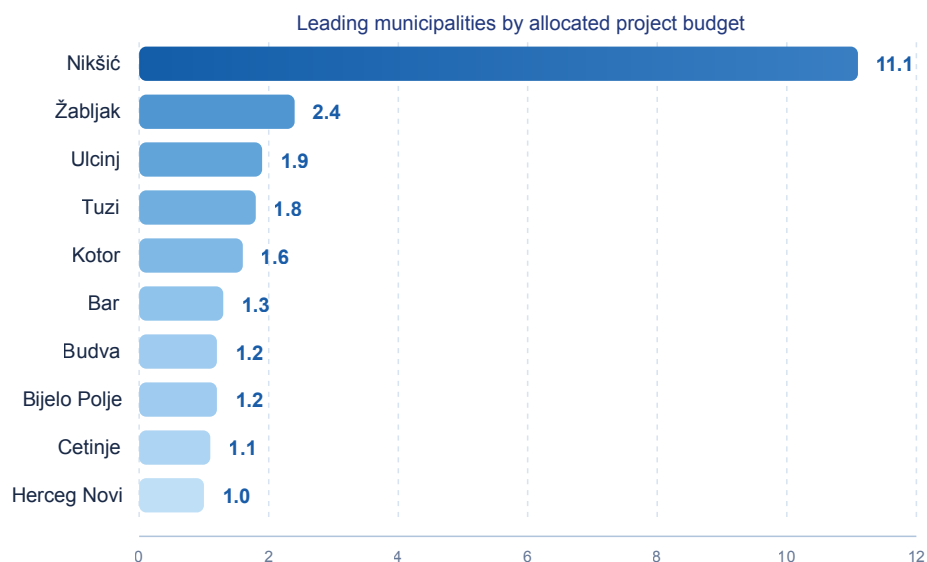




Graph 5.

Top municipalities by allocated project budgets

EUR million





6. FUNDING BY DONORS

The donor structure presented in this report highlights the dominant role of the European Union in supporting local development in Montenegro. The European Union supports 123 of the 141 reported projects and accounts for EUR 29,648,848.97, or 93.5% of the total allocated project budget. Bilateral donors, subnational public partners, the Council of Europe and international organisations provide complementary support through 18 targeted projects. These projects account for a combined allocated project budget of EUR 2,045,714.57, or 6.5% of the total. Although their financial contribution is comparatively modest, these interventions complement EU-funded investments by supporting targeted initiatives in local infrastructure, environmental protection, culture, employment, social development, institutional strengthening and international cooperation.

Table 4: Donor structure by number of projects and allocated project budget

Donor	Projects	Allocated project budget (EUR)	Share of total budget
European Union	123	29,648,848.97	93.546%
Centre for International Cooperation and Development of Slovenia (CMSR)	1	986,058.00	3.111%
Embassy of the United States in Montenegro	1	320,000.00	1.010%
Municipality of Monfalcone and the Autonomous Region of Friuli Venezia Giulia	2	234,000.00	0.738%
Embassy of Japan in Montenegro	2	151,000.00	0.476%



Donor	Projects	Allocated project budget (EUR)	Share of total budget
Bulgarian Development Aid	4	110,096.57	0.347%
Federal Ministry for Economic Cooperation and Development (BMZ), Germany	1	103,400.00	0.326%
International Labour Organization (ILO)	1	56,000.00	0.177%
Turkish Cooperation and Coordination Agency (TİKA)	1	50,000.00	0.158%
Council of Europe	1	15,000.00	0.047%
United Nations Development Programme (UNDP)	1	12,660.00	0.040%
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH	2	7,500.00	0.024%
Kingdom of Norway	1	Not reported	N/A
Total	141	31,694,563.54	100.000%

6.1 European Union Financing Contribution

The European Union is the principal source of external financial support for local self-government units in Montenegro. It supports 123 of the 141 donor-funded projects included in the dataset, accounting for 87.2% of the total project portfolio. The combined allocated project budget of EU-funded interventions amounts to EUR 29,648,848.97, representing 93.5% of the total allocated project budget analysed in this report. The EU-funded portfolio reflects the diversity of funding instruments available to municipalities, including cross-border, transnational and interregional cooperation programmes, national IPA programmes, centrally managed EU programmes, networking programmes and strategic infrastructure financing instruments.

From a programme-group perspective, Interreg IPA Cross-Border Cooperation programmes represent the largest component of the EU-funded portfolio both by number of projects and combined allocated project budget. This group comprises 51 projects with a total allocated project budget of EUR 10,249,733.35, corresponding to 41.5% of all EU-funded projects and 34.570% of the EU-funded budget. At the level of individual cross-border cooperation programmes, the Interreg IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027 records the highest number of projects, with 13 interventions and a combined allocated project budget of EUR 1,542,909.03. The Interreg IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2021–2027 records the largest combined allocated project budget, amounting to EUR 2,732,843.66 across seven projects.

Transnational and interregional cooperation programmes, including the Interreg Adriatic–Ionian Programme (ADRION), Interreg Europe, the Interreg Danube Region Programme and Interreg Euro-MED, comprise 38 projects with a combined allocated project budget of EUR 5,920,122.14. They represent 30.9% of EU-funded projects and 19.967% of the EU-funded budget. The Western Balkans Investment Framework (WBIF), in cooperation with the European Investment Bank (EIB), accounts for one project with an allocated project budget of EUR 10,000,000.00. Although it represents only one intervention, it accounts for 33.728% of the EU-funded budget and is the largest individual financial intervention in the dataset.

National IPA programmes account for 11 projects with a combined allocated project budget of EUR 2,068,362.55. Centrally managed EU programmes account for eight projects with a combined allocated project budget of EUR 674,757.00. The URBACT networking programme accounts for nine projects and EUR 602,635.94. Regional programmes account for two projects and EUR 83,237.99, while the joint EU–Council of Europe ROMACTED programme accounts for three projects and EUR 50,000.00.

Table 5. Distribution of EU-funded projects and allocated project budget by programme group

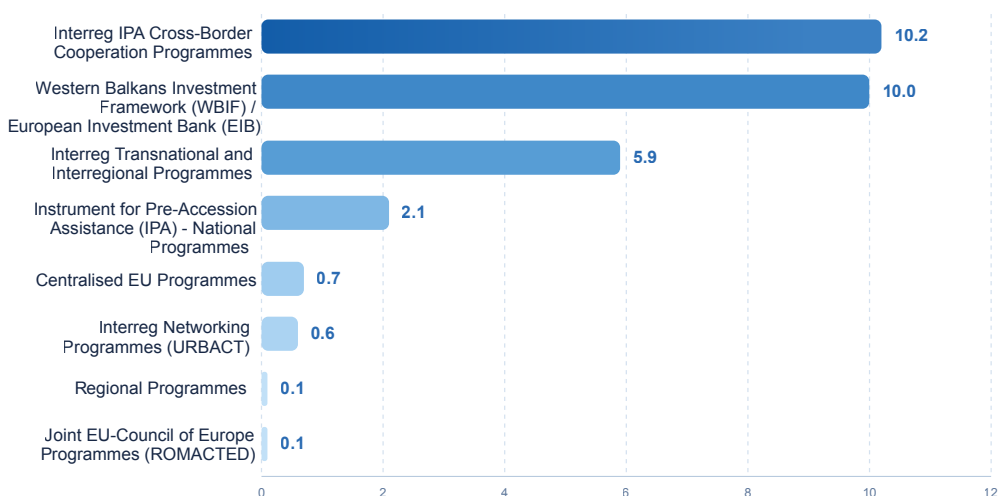
EU programme group	Projects	Allocated project budget (EUR)	Share of EU budget
Interreg IPA Cross-Border Cooperation Programmes	51	10,249,733.35	34.570%
Western Balkans Investment Framework (WBIF) / European Investment Bank (EIB)	1	10,000,000.00	33.728%
Interreg Transnational and Interregional Programmes	38	5,920,122.14	19.967%
Instrument for Pre-Accession Assistance (IPA) – National Programmes	11	2,068,362.55	6.976%
Centralised EU Programmes	8	674,757.00	2.276%
Interreg Networking Programmes (URBACT)	9	602,635.94	2.033%
Regional Programmes	2	83,237.99	0.281%
Joint EU–Council of Europe Programmes (ROMACTED)	3	50,000.00	0.169%
Total	123	29,648,848.97	100.000%



Graph 6.

Allocated project budget by EU programme group

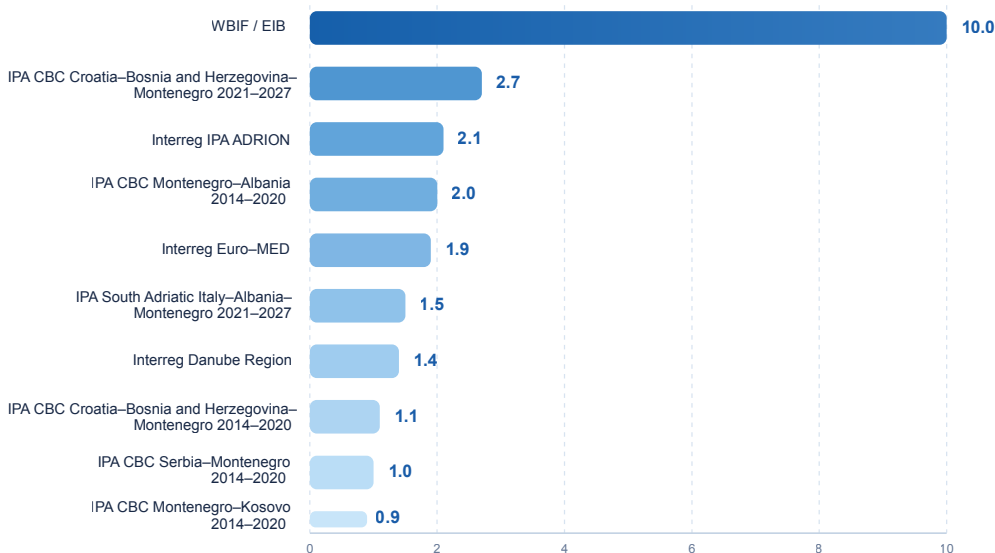
EUR million



Graph 7.

Leading EU programmes by allocated project budget

EUR million



The Serbia–Montenegro Cross-Border Cooperation Programme accounts for eight projects with a combined allocated project budget of EUR 968,669.49. The Montenegro–Albania Programme 2014–2020 and the Croatia–Bosnia and Herzegovina–Montenegro Programme 2021–2027 each account for

seven projects, with allocated project budgets of EUR 1,981,693.72 and EUR 2,732,843.66, respectively. The Montenegro–Kosovo Programme 2014–2020 comprises five projects and EUR 931,126.16. Programme-level analysis is based on harmonised groupings of equivalent programme names recorded in the source dataset, while programming periods and territorial coverage are retained to avoid combining distinct programme generations or cross-border configurations.

Table 5a: EU-funded cross-border cooperation portfolio by individual CBC programme

CBC programme	Projects	Allocated project budget (EUR)
Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	13	1,542,909.03
Interreg IPA CBC Serbia–Montenegro Programme 2014–2020	8	968,669.49
Interreg IPA CBC Montenegro–Albania Programme 2014–2020	7	1,981,693.72
Interreg VI-A IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2021–2027	7	2,732,843.66
Interreg IPA CBC Montenegro–Kosovo Programme 2014–2020	5	931,126.16
Interreg IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2014–2020	4	1,091,927.46
Interreg IPA CBC Italy–Albania–Montenegro Programme 2014–2020	4	358,025.00
IPA CBC Bosnia and Herzegovina–Montenegro Programme 2021–2027	2	428,278.80
IPA CBC Bosnia and Herzegovina–Montenegro Programme 2014–2020	1	214,260.03
Total	51	10,249,733.35

6.2 Bilateral Donors and Other International Partners

Unlike European Union funding, which is largely channelled through structured programme frameworks, bilateral donors, the Council of Europe and other international partners provide more targeted support responding to specific local priorities and municipal needs. Together, they support 18 projects with a combined allocated project budget of EUR 2,045,714.57,



representing 6.5% of the total allocated project budget analysed in this report. Although comparatively modest in financial terms, these interventions contribute to a diverse portfolio of activities, including local infrastructure, environmental protection, employment, social inclusion, cultural heritage, institutional development and international cooperation. Two projects are included in the project counts but excluded from the financial aggregates because no comparable monetary allocation was reported: *Norway for You – Montenegro*, supported by the Kingdom of Norway and classified under Economic Development, and the GIZ-supported technical assistance project *Feasibility Study in the Field of Energy Efficiency of Residential Buildings in Nikšić*, classified under Environmental Protection.

Table 6. Distribution of projects and allocated project budget by bilateral donor and other international partner

Donor	Projects	Allocated project budget (EUR)	Share of other-donor budget
Centre for International Cooperation and Development of Slovenia (CMSR)	1	986,058.00	48.2012%
Embassy of the United States in Montenegro	1	320,000.00	15.6425%
Municipality of Monfalcone and the Autonomous Region of Friuli Venezia Giulia	2	234,000.00	11.4385%
Embassy of Japan in Montenegro	2	151,000.00	7.3813%
Bulgarian Development Aid	4	110,096.57	5.3818%
Federal Ministry for Economic Cooperation and Development (BMZ), Germany	1	103,400.00	5.0545%
International Labour Organization (ILO)	1	56,000.00	2.7374%
Turkish Cooperation and Coordination Agency (TİKA)	1	50,000.00	2.4441%
Council of Europe	1	15,000.00	0.7332%
United Nations Development Programme (UNDP)	1	12,660.00	0.6189%
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH	2	7,500.00	0.3666%
Kingdom of Norway	1	Not reported	N/A
Total	18	2,045,714.57	100.0000%

Graph 8.

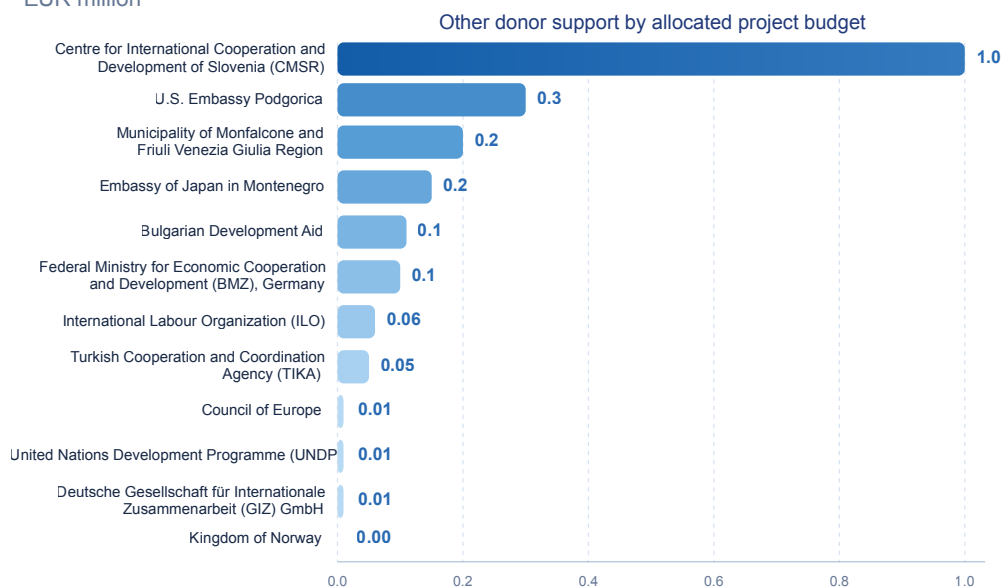
Support from bilateral donors and other international partners by number of projects



Graph 9.

Support from bilateral donors and other international partners by allocated project budget

EUR million





The distribution differs depending on the indicator considered. Bulgarian Development Aid supports the largest number of projects (4), while the Centre for International Cooperation and Development (CMSR) records by far the largest allocated project budget (EUR 986,058.00) through a single project. The U.S. Embassy Podgorica and the Municipality of Monfalcone together with the Autonomous Region of Friuli Venezia Giulia follow in terms of allocated project budget. This illustrates that the number of projects financed does not necessarily correspond to the overall financial scale of donor support.





7. THE ROLE OF EXTERNAL ASSISTANCE IN SUPPORTING LOCAL GOVERNMENT FUNCTIONS AND DEVELOPMENT PRIORITIES

External assistance supports a broad range of local government functions and development priorities. Although many projects are multi-sectoral, each project has been assigned to one primary functional area to ensure a consistent analytical classification throughout the report. The distribution of projects demonstrates that donor support is concentrated in environmental protection, infrastructure and public services, culture, social services and economic development, while agriculture and biodiversity, public safety, democratisation and digitalisation are represented through smaller but strategically important groups of interventions. Together, these projects illustrate how external assistance contributes to addressing municipalities' environmental, economic, social and institutional development priorities.

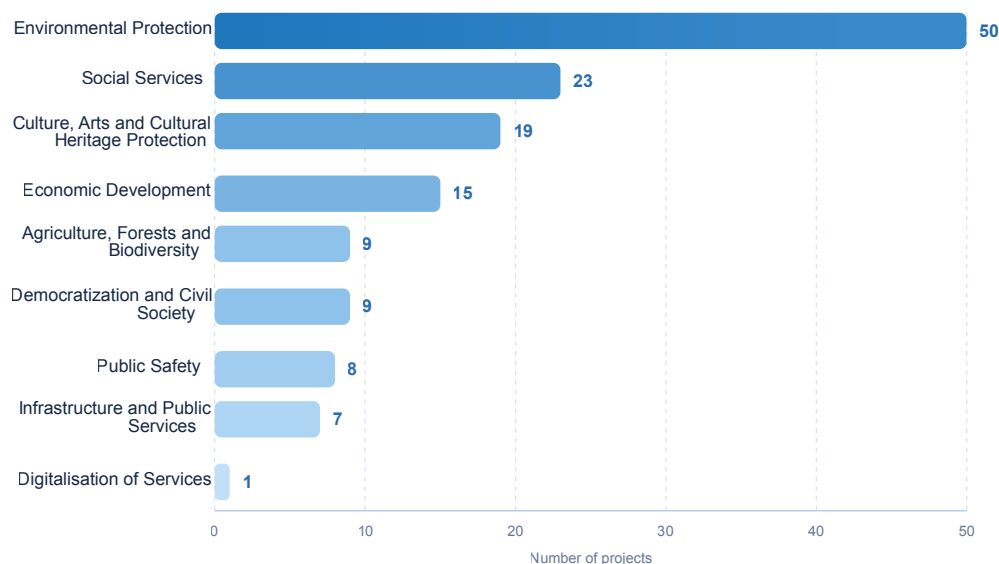


Table 7. Distribution of donor-funded projects and allocated project budget by primary functional area

Primary functional area	Number of projects	Allocated project budget (EUR)
Environmental Protection	50	10,404,987.84
Social Services	23	2,133,399.76
Culture, Arts and Cultural Heritage Protection	19	3,147,428.52
Economic Development	15	2,251,915.51
Agriculture, Forests and Biodiversity	9	1,110,239.89
Democratization and Civil Society	9	893,324.56
Public Safety	8	691,090.90
Infrastructure and Public Services	7	10,883,386.56
Digitalisation of Services	1	178,790.00
Total	141	31,694,563.54

Graph10.

Distribution of donor-funded projects by primary functional area



7.1 Environmental Protection

Environmental Protection represents the largest primary functional area by number of projects, accounting for 50 projects with a combined allocated project budget of EUR 10,404,987.84. The portfolio includes interventions related to climate adaptation, circular economy, biodiversity conservation, energy efficiency, waste management and broader environmental governance. The prominence of this area reflects both municipal development priorities and the increasing importance of environmental investments linked to Montenegro's EU accession process.

7.2 Infrastructure and Public Services

Infrastructure and Public Services comprises seven projects with a combined allocated project budget of EUR 10,883,386.56, representing the largest financial allocation among all primary functional areas. This area includes transport, water and sanitation, urban mobility and other municipal infrastructure services. It records the highest cumulative budget because several larger-scale infrastructure operations are concentrated in this functional area, including a major WBIF/EIB-financed project.

The high financial weight of this area reflects the capital-intensive nature of infrastructure investments and their importance for improving municipal service delivery, connectivity, and the quality of life of local communities.

7.3 Culture, Arts and Cultural Heritage Protection

Culture, Arts and Cultural Heritage Protection includes 19 projects with a combined allocated project budget of EUR 3,147,428.52.

Culture and heritage projects form a visible segment of the portfolio and are often linked to the preservation and promotion of local identity, tourism valorisation and community development. The dataset shows that this functional area is particularly relevant in municipalities with strong heritage assets or active cross-border cultural cooperation. In this respect, donor support contributes not only to the protection of cultural heritage, but also to the broader use of culture as a driver of local development and tourism promotion.



7.4 Economic Development

Economic Development includes 15 projects with a combined allocated project budget of EUR 2,251,915.51.

Projects in this area mostly focus on employment, entrepreneurship, tourism development, innovation and local competitiveness. Although the number of projects is lower than in environmental protection or social services, the area remains strategically important because it is closely linked to local job creation and income generation and economic opportunities at the local level.

7.5 Social Services

Social Services comprise 23 projects with a combined allocated project budget of EUR 2,133,399.76. The interventions address education, social inclusion, health, youth, employment support and community-based services, illustrating the role of donor assistance in improving the quality and accessibility of local public services.

7.6 Agriculture, Forests and Biodiversity

Agriculture, Forests and Biodiversity accounts for nine projects with a combined allocated project budget of EUR 1,110,239.89.

Agriculture and biodiversity-related projects support rural livelihoods, environmental stewardship and the sustainable valorisation of local resources. In Montenegro's municipal context, these projects can be particularly important for smaller and more rural local governments, where agriculture, natural resources and biodiversity often represent important assets for local development.

By supporting these areas, donor-funded projects contribute to strengthening rural economies, promoting sustainable land and resource management, and enhancing the role of municipalities in protecting and using local natural assets in a balanced and sustainable manner.

7.7 Democratization and Civil Society

Democratization and Civil Society includes nine projects with a combined allocated project budget of EUR 893,324.56.

This category captures projects centred on capacity building, cooperation, networking and broader participatory or governance-oriented interventions. The result underscores that external assistance supports not only physical investments and service-related improvements, but also institutional learning and inter-municipal cooperation. These initiatives promote participatory governance, institutional capacity-building, civic engagement and cooperation between local authorities and civil society organisations, strengthening democratic governance at the local level.

7.8 Public Safety

Public Safety comprises eight projects with a combined allocated project budget of EUR 691,090.90. Public-safety interventions primarily relate to civil protection, emergency preparedness and related cross-border cooperation. Although modest in number, these projects are significant for strengthening municipal resilience and enhancing local risk management capacities. Their relevance is particularly evident in the context of climate-related risks, natural disasters, and the need for stronger coordination between local authorities and relevant national and cross-border partners.

7.9 Digitalisation of Services

Digitalisation of Services is represented by one project with an allocated project budget of EUR 178,790.00. Digitalisation appears as a smaller, but still relevant segment of the portfolio. Even where explicitly digital projects are limited in number, digital elements also appear horizontally across wider innovation and governance projects. Digitalisation should not be assessed only as a standalone functional area, but also as a cross-cutting element that can enhance the effectiveness, accessibility, and efficiency of municipal services and local governance processes.

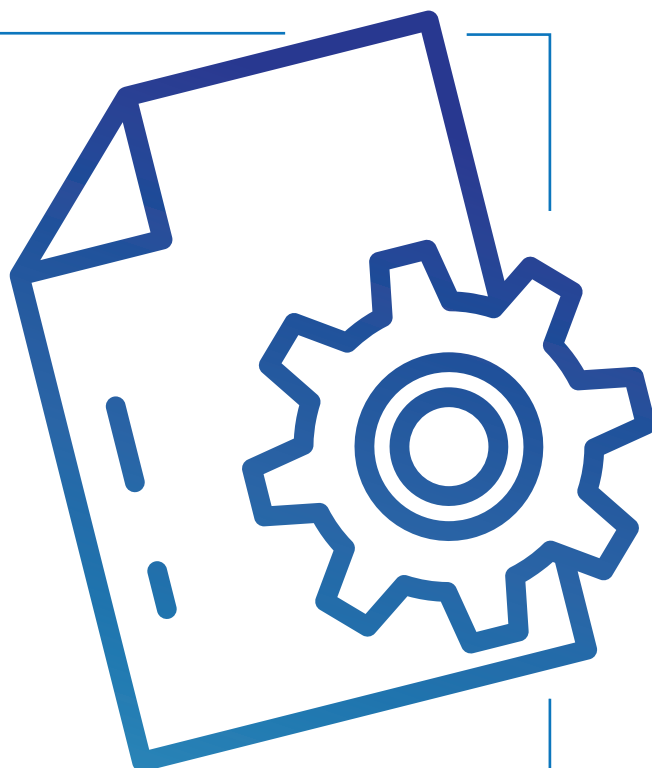
The table below allocates project budgets across functional areas using standardised donor labels. Amounts refer to the allocated project budget recorded for each municipal project and not necessarily to the donor grant or the total consortium budget.

Table 8. Allocated project budget by donor and primary functional area (EUR)

Donor	Agriculture, Forests and Biodiversity	Culture, Arts and Cultural Heritage Protection	Democratization and Civil Society	Digitalisation of Services	Economic Development	Environmental Protection	Infrastructure and Public Services	Public Safety	Social Services	Total
European Union	1,110,239.89	2,743,428.52	756,824.56	178,790.00	2,251,915.51	9,294,573.84	10,870,726.56	606,090.90	1,836,259.19	29,648,848.97
Centre for International Cooperation and Development of Slovenia (CMSR)	0.00	0.00	0.00	0.00	0.00	986,058.00	0.00	0.00	0.00	986,058.00
Embassy of the United States in Montenegro	0.00	320,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	320,000.00
Municipality of Montfalcone / Friuli Venezia Giulia Region	0.00	84,000.00	0.00	0.00	0.00	0.00	0.00	0.00	150,000.00	234,000.00
Embassy of Japan in Montenegro	0.00	0.00	73,000.00	0.00	0.00	78,000.00	0.00	0.00	0.00	151,000.00
Bulgarian Development Aid	0.00	0.00	0.00	0.00	0.00	46,356.00	0.00	35,000.00	28,740.57	110,096.57
Federal Ministry for Economic Cooperation and Development of Germany (BMZ)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	103,400.00	103,400.00
International Labour Organization (ILO)	0.00	0.00	56,000.00	0.00	0.00	0.00	0.00	0.00	0.00	56,000.00
Turkish Cooperation and Coordination Agency (TİKA)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50,000.00	0.00	50,000.00



Council of Europe	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,000.00	15,000.00
United Nations Development Programme (UNDP)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	12,660.00	0.00	12,660.00	12,660.00
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)	0.00	0.00	7,500.00	0.00	0.00	0.00	0.00	0.00	0.00	7,500.00	7,500.00
Kingdom of Norway	0.00	0.00	0.00	0.00	Not reported	0.00	0.00	0.00	0.00	0.00	0.00
Total	1,110,239.89	3,147,428.52	893,324.56	178,790.00	2,251,915.51	10,404,987.84	10,883,386.56	691,090.90	2,133,399.76	31,694,563.54	31,694,563.54



Annex: Standardised List of Projects

The annex presents all 141 validated project records used in the analysis. Project titles, donor names, funding programmes, municipalities, implementation periods, implementation status and primary functional areas are aligned with the PROJECT MASTER. “Not reported” indicates that the relevant monetary allocation or implementation date was not provided or could not be reliably quantified.

Table 9. Standardised list of donor-funded projects

No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
1	Andrijevica	Tourism hubs for better tourism offer in less advantaged mountainous areas	European Union	Interreg IPA CBC Montenegro–Kosovo Programme 2014–2020	Agriculture, Forests and Biodiversity	241,659.78	08 May 2020 – 08 May 2022	Completed
2	Bar	Building Smart Forests	European Union	Interreg IPA CBC Montenegro–Albania Programme 2014–2020	Public Safety	194,038.96	01 Mar 2023 – 26 Dec 2025	Completed
3	Bar	C.L.O.S.E.R Culture-Led Opportunities for Sustainable Economic Revitalisation	European Union	Interreg IPA CBC Montenegro–Kosovo Programme 2014–2020	Culture, Arts and Cultural Heritage Protection	191,101.20	01 Mar 2023 – 31 Jan 2025	Completed
4	Bar	CITYMOVE-Communities Innovating Traffic Yielding a Multimodal Optimized Vichal Environment	European Union	Interreg VI-B IPA Adriatic-Ionian ADRION Programme 2021–2027	Infrastructure and Public Services	318,810.56	01 Sep 2024 – 28 Feb 2027	Ongoing
5	Bar	CROSS BORDER OL PLUS	European Union	Interreg IPA CBC Italy–Albania–Montenegro Programme 2014–2020	Agriculture, Forests and Biodiversity	11,000.00	30 Jan 2023 – 25 Dec 2024	Completed
6	Bar	GIFTNET-Network for Green and Inclusive Fortified Tourism Solutions	European Union	Interreg VI-A IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2021–2027	Culture, Arts and Cultural Heritage Protection	279,468.00	15 Sep 2024 – 14 Mar 2027	Ongoing
7	Bar	New Reality of the Heritage Sites	European Union	Interreg IPA CBC Montenegro–Albania Programme 2014–2020	Culture, Arts and Cultural Heritage Protection	288,029.20	01 Mar 2023 – 26 Dec 2025	Completed
8	Bar	Promovisanje dobrog upravljanja i osnaživanje Roma na lokalnom nivou	European Union	ROMACTED Programme (Council of Europe & EU)	Social Services	20,000.00	01 Feb 2023 – 31 Mar 2024	Completed
9	Berane	Clean town-procurement of garbage track for Utility Company	Embassy of Japan in Montenegro	Japan's Grant Assistance For Grassroots Human Security Projects	Environmental Protection	78,000.00	09 Feb 2023 – 21 Mar 2024	Completed
10	Berane	Cross-border Green Deal (Prekogranični zeleni dogovor)	European Union	Interreg IPA CBC Montenegro–Kosovo Programme 2014–2020	Environmental Protection	170,000.00	01 May 2023 – 01 May 2025	Completed

No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
11	Berane	ECONNECTING: Green civic decisions for proximity territories	European Union	URBACT IV Programme 2021–2027	Public Safety	81,669.00	01 Jun 2023 – 31 Dec 2025	Completed
12	Berane	SMARTFORM-Accelerating EU mission on net-zero transition through community-led innovation	European Union	Interreg Europe Programme	Environmental Protection	125,800.00	01 May 2025 – 30 Apr 2029	Ongoing
13	Berane	TERRAIN -Twinning and Engagement in net-zero tRanport tRAnslition and Serbia	European Union	Interreg VI-B IPA Adriatic-Ionian ADRION Programme 2021–2027	Infrastructure and Public Services	99,900.00	01 Sep 2024 – 31 Aug 2027	Ongoing
14	Bijelo Polje	1st telescope Centre for elderly in Montenegro and Serbia	European Union	Interreg IPA CBC Serbia–Montenegro Programme 2014–2020	Social Services	100,000.00	01 Feb 2021 – 31 Aug 2022	Completed
15	Bijelo Polje	Breaking isolation network	European Union	URBACT IV Programme 2021–2027	Social Services	72,000.00	01 Jun 2023 – 31 Dec 2025	Completed
16	Bijelo Polje	EU for Roma, Roma for EU	Council of Europe	Not specified	Social Services	15,000.00	01 Jan 2024 – 31 Dec 2024	Completed
17	Bijelo Polje	Employment opportunities through local employment Partnership in Municipality Bijelo Polje	European Union	IPA II Annual Action Programme for Montenegro – Supporting Employment, Social Inclusion and Social Entrepreneurship	Social Services	121,234.00	01 Jan 2023 – 31 Dec 2023	Completed
18	Bijelo Polje	INTERFIDE	European Union	Interreg IPA CBC Italy–Albania–Montenegro Programme 2014–2020	Culture, Arts and Cultural Heritage Protection	92,000.00	01 Jul 2020 – 31 Dec 2021	Completed
19	Bijelo Polje	Improving the equipment of the Bijelo Polje Municipality Protection Service	Bulgarian Development Aid	Not specified	Public Safety	35,000.00	01 Jan 2024 – 31 Dec 2024	Completed
20	Bijelo Polje	In4Green	European Union	URBACT IV Programme 2021–2027	Environmental Protection	72,000.00	01 Jul 2023 – 01 Dec 2025	Completed
21	Bijelo Polje	Reducing unemployment in Municipality of Bijelo Polje	European Union	EJ–Montenegro Programme for Employment, Education and Social Protection	Social Services	521,000.00	01 Jan 2022 – 31 Dec 2023	Completed
22	Bijelo Polje	Rehabilitation of illegal landfills on the Lim River and raising awareness about their harmful effects	European Union	Interreg IPA CBC Serbia–Montenegro Programme 2014–2020	Environmental Protection	157,033.00	01 Jan 2021 – 31 Dec 2022	Completed
23	Budva	ADRIAMOVE	European Union	Interreg IPA ADRION Programme	Infrastructure and Public Services	177,356.00	01 Sep 2024 – 31 Aug 2027	Ongoing
24	Budva	AINATURE	European Union	Interreg IPA ADRION Programme	Environmental Protection	115,986.00	01 Sep 2024 – 31 Aug 2027	Ongoing
25	Budva	BLUECIRCLE	European Union	Interreg IPA ADRION Programme	Environmental Protection	199,640.00	02 Oct 2024 – 31 Aug 2027	Ongoing
26	Budva	CITIES AFTER DARK	European Union	URBACT IV Programme 2021–2027	Social Services	71,666.94	01 Jun 2023 – 31 Dec 2025	Completed

No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
27	Budva	CLEAN	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Environmental Protection	33,741.00	01 Feb 2024 – 31 Jan 2025	Completed
28	Budva	COOL NOONS	European Union	Interreg Euro-MED Programme 2021–2027	Environmental Protection	206,433.51	01 Jan 2024 – 30 Sep 2026	Ongoing
29	Budva	CRAFTLAB PLUS	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Culture, Arts and Cultural Heritage Protection	48,808.00	01 Feb 2024 – 31 Jan 2025	Completed
30	Budva	City Walk 2.0	European Union	Interreg Danube Region Programme	Infrastructure and Public Services	163,500.00	01 Jan 2024 – 30 Jun 2026	Ongoing
31	Budva	UrbanGreenLeap	European Union	Interreg Euro-MED Programme 2021–2027	Environmental Protection	186,450.00	01 Apr 2025 – 31 Dec 2027	Ongoing
32	Cetinje	Early warning system connected to an Artificial Intelligence module to improve the preparedness of local responsible for risk management reducing climate change Risk of local communities - BE ALERT	European Union	Interreg VI-B IPA Adriatic-Ionian ADRION Programme 2021–2027	Public Safety	116,861.00	01 Sep 2024 – 28 Feb 2027	Ongoing
33	Cetinje	HERitage and territory resilience through sustainable Tourism, climate change ADAPtation and citizen engagement - HERITADAPT	European Union	Interreg Euro-MED Programme 2021–2027	Culture, Arts and Cultural Heritage Protection	244,340.00	01 Jan 2024 – 30 Sep 2026	Ongoing
34	Cetinje	Integrated transnational governance model for adapting rural communities' policies to the needs of remote workers and employer organisations - Danube4Rural.com	European Union	Interreg Danube Region Programme 2021–2027	Economic Development	144,531.50	01 Apr 2025 – 30 Sep 2027	Ongoing
35	Cetinje	Local Energetic Community 2 - LEC+	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Environmental Protection	33,741.00	01 Feb 2024 – 31 Jul 2025	Completed
36	Cetinje	Nature-based solutions for a just Resilience in the Adriatic-Ionian cities - NATURED	European Union	Interreg VI-B IPA Adriatic-Ionian ADRION Programme 2021–2027	Public Safety	90,692.80	01 Jul 2024 – 31 Dec 2026	Ongoing
37	Cetinje	Supporting Professional Innovation in Culinary Entrepreneurship - SPICE	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Economic Development	169,470.00	01 Jul 2025 – 30 Jun 2027	Ongoing
38	Cetinje	Sustainable Mobility interconnected with public transport in rural Areas if southern Adriatic - SMART LAND	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Environmental Protection	47,849.00	01 Feb 2024 – 31 Oct 2025	Completed
39	Cetinje	Sustainable Smart Mobility interconnected with public transport in rural Areas if southern Adriatic 2.0 - SMART LAND 2.0	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Environmental Protection	278,793.00	01 Jul 2025 – 30 Jun 2027	Ongoing
40	Danilovgrad	Climate Adaptation in Small Municipalities with Natural Based Solutions	European Union	Interreg Europe Programme 2021–2027	Environmental Protection	106,400.00	01 May 2025 – 31 Jul 2029	Ongoing

No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
41	Danilovgrad	Discover Hidden Attractions	European Union	IPA CBC Bosnia and Herzegovina–Montenegro Programme 2021–2027	Culture, Arts and Cultural Heritage Protection	142,000.00	01 Feb 2025 – 31 Jan 2027	Ongoing
42	Danilovgrad	GENTLE - Gathering European Networks Through Local Experiences	European Union	Citizens, Equality, Rights and Values Programme (CERV)	Economic Development	30,921.75	09 Dec 2025 – 09 Dec 2027	Ongoing
43	Danilovgrad	Norway for You – Montenegro	Kingdom of Norway	Norway for You – Montenegro	Economic Development	Not reported	11 Mar 2022 – 01 Sep 2022	Completed
44	Danilovgrad	Preventing drought Risks by Making resilient communities in the Adriatic-Ionian Region - PRIMES	European Union	Interreg IPA ADRION Programme	Environmental Protection	101,967.00	01 Sep 2024 – 28 Feb 2027	Ongoing
45	Danilovgrad	Sustainable AGRiculture and climate change: impacts, strategies, and mitigation actions - SuS_AGRi	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Agriculture, Forests and Biodiversity	32,506.00	01 Feb 2024 – 31 Jul 2025	Completed
46	Danilovgrad	Zeta floodplain restoration through community-engaged and sustainable innovative actions (ZetRest)	European Union	Horizon Europe Programme	Environmental Protection	75,000.00	15 Oct 2024 – 15 Mar 2027	Ongoing
47	Gusinje	Clean community for sustainability in Environment and Nature – CLEAN – Čista zajednica za održivo okruženje i prirodu – ČISTO	European Union	Interreg IPA CBC Serbia–Montenegro Programme 2014–2020	Environmental Protection	210,000.00	11 Jan 2023 – 11 Jan 2025	Completed
48	Gusinje	Montenegro and Albania towards Zero Waste - Gusinje Zero Waste City – Gusinje prvi Zero Waste grad u Crnoj Gori	European Union	Interreg IPA CBC Montenegro–Albania Programme 2014–2020	Environmental Protection	478,988.18	01 Feb 2021 – 31 Mar 2023	Completed
49	Gusinje	POPOS – Nabavka specijalizovanog kombinovanog vozila	Embassy of Japan in Montenegro	Not specified	Democratization and Civil Society	73,000.00	01 Jan 2020 – 11 Jan 2021	Completed
50	Gusinje	Joint Environmental Protection Action – JEPA – Zajednička akcija zaštite životne sredine	European Union	Interreg IPA CBC Montenegro–Albania Programme 2014–2020	Environmental Protection	255,357.00	01 Jun 2023 – 25 Feb 2025	Completed
51	Herceg Novi	CROCO4U	European Union	Erasmus+ Programme	Social Services	47,675.00	12 Feb 2022 – 01 May 2024	Completed
52	Herceg Novi	Circular economy Strategies, action plans, and Solutions for agrifood systems transition in ADRION coastal communities-CIRCUS	European Union	Interreg IPA ADRION Programme	Environmental Protection	131,072.00	01 Sep 2024 – 31 Aug 2027	Ongoing
53	Herceg Novi	Enhancing SMEs' modernization and green innovation and transition towards successful sustainability by transnational collaborative practices and tools-GREENSMES	European Union	Interreg IPA ADRION Programme	Democratization and Civil Society	158,909.00	01 Sep 2024 – 28 Feb 2027	Ongoing
54	Herceg Novi	Increasing Capacities to Prevent, Prepare and Respond to Disasters – Resilient Border	European Union	IPA CBC Bosnia and Herzegovina–Montenegro Programme 2014–2020	Environmental Protection	214,260.03	01 Jan 2022 – 29 Feb 2024	Completed
55	Herceg Novi	Promoting good governance and Roma empowerment at local level	European Union	ROMACTED Programme (Council of Europe & EU)	Social Services	15,000.00	01 Feb 2023 – 31 Mar 2024	Completed

No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
56	Herceg Novi	Sport Facilities Green Energy-SINERGY	European Union	Interreg VI-A IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2021–2027	Environmental Protection	361,301.22	15 Jul 2024 – 14 Jul 2026	Ongoing
57	Herceg Novi	Support to women's entrepreneurship development	International Labour Organization (ILO)	MNE/21/02/GBR	Democratization and Civil Society	56,000.00	31 Dec 2021 – 31 Mar 2022	Completed
58	Herceg Novi	URBACT Pioneers Accelerator	European Union	URBACT IV Programme 2021–2027	Democratization and Civil Society	35,000.00	14 Feb 2025 – 30 Sep 2026	Ongoing
59	Kolašin	City Lake	European Union	URBACT IV Programme 2021–2027	Environmental Protection	74,750.00	01 Nov 2025 – 30 Apr 2028	Ongoing
60	Kolašin	Increasing employment in Kolašin and Mojkovac through on the job training and job creation	European Union	IPA II Multi-annual Action Programme for Montenegro – Employment, Education and Social Policies (2015–2017)	Social Services	140,925.36	27 Nov 2021 – 27 Nov 2022	Completed
61	Kolašin	Supporting employment of hard to employ groups through enhancing Local Employment Partnership in Kolašin	European Union	IPA II Annual Action Programme for Montenegro – Supporting Employment, Social Inclusion and Social Entrepreneurship	Culture, Arts and Cultural Heritage Protection	118,223.26	01 Nov 2023 – 01 Nov 2024	Completed
62	Kolašin	Tourism for Future	European Union	Interreg IPA CBC Montenegro–Kosovo Programme 2014–2020	Culture, Arts and Cultural Heritage Protection	67,804.66	15 Jun 2023 – 15 Jun 2025	Completed
63	Kotor	A.I. EDU SEA: Artificial Intelligence for Education on SEA	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Social Services	148,617.00	01 Jul 2025 – 30 Jun 2027	Ongoing
64	Kotor	Archaeological Safety and Risk Management for Coastal and Underwater Heritage - ARCA-HEOSAFE	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Culture, Arts and Cultural Heritage Protection	94,962.00	01 Jul 2025 – 31 Dec 2027	Ongoing
65	Kotor	Conservation of the 16th Century St. Francis Rampart in Kotor	Embassy of the United States in Montenegro	The U.S. Ambassadors Fund for Cultural Preservation (AFCP)	Culture, Arts and Cultural Heritage Protection	320,000.00	15 Oct 2022 – 15 Oct 2026	Ongoing
66	Kotor	ConsumerLessPlus: A model for resilient destinations toward tourism recovery	European Union	Interreg Mediterranean Programme (MED) 2014–2020	Culture, Arts and Cultural Heritage Protection	56,775.00	01 Jun 2021 – 30 Jun 2022	Completed
67	Kotor	Development through DIHs: Development through Digital Innovative HUBs in Gradiska, Danovar, Lipik, and Kotor	European Union	Interreg IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2014–2020	Democratization and Civil Society	154,604.31	01 Jun 2020 – 31 Jul 2022	Completed
68	Kotor	Digital Marketing Capacity Building – Empowering Persons with Physical Disabilities for Remote Work (DI-MARC)	European Union	European Social Fund Plus (ESF+)	Social Services	52,109.00	01 Oct 2023 – 30 Sep 2025	Completed
69	Kotor	INCLUSIONE SOCIALE MONTENEGRO – SOCIALNA INKLUZUA U CRNOJ GORI	Municipality of Montalcione and the Autonomous Region of Friuli Venezia Giulia	Not specified	Social Services	150,000.00	12 Feb 2023 – 30 Jun 2024	Completed

No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
70	Kotor	LGBTI Policy Guidelines for Local Governments – LGBTI set politika i smjernica za lokalne samouprave	European Union	Europe for Citizens Programme 2014–2020	Culture, Arts and Cultural Heritage Protection	140,000.00	01 Jun 2021 – 05 May 2023	Completed
71	Kotor	LIBECCIO: Sustainability of tourism by enhancing cooperation and digital transformation	European Union	Interreg Euro-MED Programme 2021–2027	Digitalisation of Services	178,790.00	01 Mar 2024 – 31 Mar 2027	Ongoing
72	Kotor	PERAST: MOBILISING COMPETENCES	European Union	Culture and Creativity for the Western Balkans (CC4WBs)	Culture, Arts and Cultural Heritage Protection	68,805.00	01 Jan 2024 – 31 Dec 2025	Completed
73	Kotor	SEI Montenegro: SVILUPPO SERVIZI PER L'INTEGRAZIONE SOCIALE E CULTURALE	Municipality of Montalcione and the Autonomous Region of Friuli Venezia Giulia	Not specified	Culture, Arts and Cultural Heritage Protection	84,000.00	01 Feb 2025 – 01 Feb 2027	Ongoing
74	Kotor	TELE.DOC: Innovative Trauma and Injury Management Practices for Improved Patient Care in Cross Border Area	European Union	Interreg IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2014–2020	Public Safety	111,829.14	01 Mar 2020 – 28 Feb 2022	Completed
75	Mojkovac	BEST Saradnja u upravljanju otpadom – Do održive životne sredine	European Union	Interreg IPA CBC Serbia–Montenegro Programme 2014–2020	Environmental Protection	73,607.44	19 Apr 2023 – 18 Apr 2025	Completed
76	Mojkovac	RurALL	European Union	Interreg Danube Region Programme	Democratization and Civil Society	125,800.00	01 Jan 2024 – 30 Jun 2026	Ongoing
77	Nikšić	Cities 4 Co-Housing	European Union	URBACT IV Programme 2021–2027	Social Services	72,600.00	01 Sep 2024 – 31 Aug 2026	Ongoing
78	Nikšić	Diversifying labour markets in industrial cities of the Danube Region via enhanced stakeholder cooperation & skills matchmaking to support local transitions & promote long-term sustainable development- SteelCityZen	European Union	Interreg Danube Region Programme	Economic Development	129,380.00	01 Apr 2025 – 31 Mar 2028	Ongoing
79	Nikšić	EDEN	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Agriculture, Forests and Biodiversity	129,450.00	01 Jul 2025 – 31 Dec 2027	Ongoing
80	Nikšić	Employment Excellence Programme	European Union	IPA II Annual Action Programme for Montenegro – Supporting Employment, Social Inclusion and Social Entrepreneurship	Economic Development	41,435.65	29 Aug 2023 – 29 Aug 2024	Completed
81	Nikšić	FLAT PLUS	European Union	Interreg IPA CBC Italy–Albania–Montenegro Programme 2014–2020	Public Safety	11,000.00	11 Dec 2022 – 30 Apr 2024	Completed
82	Nikšić	Generating Real Opportunities through Work, Talent & Hustle (GROWTH)	European Union	Western Balkans Fund – Annual Grants Scheme	Social Services	14,432.99	07 May 2025 – 22 Nov 2025	Completed



No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
83	Nikšić	Reindustrialisation following the Brownfield is Better than Greenfield Principle-Reind-BBG	European Union	Interreg Danube Region Programme	Democratization and Civil Society	108,480.00	01 Jan 2024 – 30 Jun 2026	Ongoing
84	Nikšić	Romacted	European Union	ROMACTED Programme (Council of Europe & EU)	Social Services	15,000.00	01 Feb 2023 – 30 Apr 2024	Completed
85	Nikšić	Sistem za upravljanje otpadnim vodama – Nikšić: kanalizaciona mreža faza II za četiri prigradska naselja Čemenca, Dragova Luka, Oštrovac i Rubeža	European Union	Western Balkans Investment Framework (WBIF) / EIB	Infrastructure and Public Services	10,000,000.00	15 Jan 2023 – 15 Aug 2024	Completed
86	Nikšić	Smart Actions for Energy Efficiency - ENERGY	European Union	Interreg VI-A IPA South Adriatic Programme Italy-Albania-Montenegro 2021–2027	Environmental Protection	186,918.95	01 Jul 2025 – 31 Dec 2027	Ongoing
87	Nikšić	Tehnička podrška, Predstudija izvodljivosti u oblasti energetske efikasnosti stambenih zgrada u Nikšiću	Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH	The City Climate Finance Gap Fund	Environmental Protection	Not reported	01 May 2025 – 01 Mar 2026	Ongoing
88	Nikšić	Together from knowledge to work/Zajedno od znanja do posla	European Union	EU-Montenegro Programme for Employment, Education and Social Protection	Economic Development	192,624.96	29 Oct 2021 – 29 Dec 2022	Completed
89	Nikšić	Unapređenje tehničkih i kadrovskih kapaciteta Službe zaštite i spašavanja Nikšić	Turkish Cooperation and Coordination Agency (TIKA)	Not specified	Public Safety	50,000.00	10 May 2024 – 15 Dec 2026	Ongoing
90	Nikšić	gReen Eyes cross border rouTe (RESET)	European Union	Interreg IPA CBC Serbia-Montenegro Programme 2014–2020	Economic Development	112,317.62	03 Oct 2023 – 03 Jan 2026	Ongoing
91	Petnjica	Young Montenegrins and Albanians in Raspberry Crops	European Union	Interreg IPA CBC Montenegro-Albania Programme 2014–2020	Agriculture, Forests and Biodiversity	230,467.30	04 Mar 2022 – 20 Jan 2026	Ongoing
92	Plav	Growing Green Business in Montenegro	United Nations Development Programme (UNDP)	GEF/LDCF/SCCF Trust Funds	Infrastructure and Public Services	12,660.00	08 Feb 2022 – 01 Sep 2023	Completed
93	Plav	Promoting Sustainable Use of Medicinal and Aromatic Plants for Livelihood Improvement and Biodiversity Conservation	European Union	Interreg IPA CBC Montenegro-Albania Programme 2014–2020	Environmental Protection	380,284.69	08 Jan 2021 – 26 Dec 2023	Completed
94	Plav	SpongeMeasures: Reducing Urban Flood Risk & Increasing Landscape Resilience	European Union	URBACT IV Programme 2021–2027	Environmental Protection	87,950.00	01 Jan 2025 – 30 Apr 2028	Ongoing
95	Plav	WIFI4WB	Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH	EU4Digital communication, learning, and working environments	Democratization and Civil Society	7,500.00	08 Sep 2025 – 08 Dec 2025	Completed

No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
96	Pijevlja	EMPOWERED Western Balkans -Oснажени - inkluzija osoba sa invaliditetom, regionalna saradnja i razvoj na Zapadnom Balkanu, Albanija, Bosna i Hercegovina, Kosovo, Severna Makedonija, Crna Gora, Srbija	Federal Ministry for Economic Cooperation and Development (BMZ), Germany	Not specified	Social Services	103,400.00	01 Sep 2024 – 30 Apr 2028	Ongoing
97	Pijevlja	Launching support services for SMEs development and incentives in job training	European Union	IPA II Multi-annual Action Programme for Montenegro – Employment, Education and Social Policies (2015–2017)	Economic Development	259,132.60	28 Oct 2021 – 28 Oct 2022	Completed
98	Pijevlja	Pametno jezero – unapređenje ostrva kao energetske, ekološke i naučno odrižive oblasti	Bulgarian Development Aid	Not specified	Environmental Protection	35,430.00	01 Jun 2022 – 30 Sep 2022	Completed
99	Pijevlja	Youth Start Up	European Union	Interreg IPA CBC Serbia–Montenegro Programme 2014–2020	Economic Development	96,809.32	02 Oct 2023 – 01 Oct 2025	Completed
100	Plužine	Tourism, Adrenaline and Rafting Adventure - Volume 2 (T.A.R.A v.2.0)	European Union	IPA CBC Bosnia and Herzegovina–Montenegro Programme 2021–2027	Economic Development	286,278.80	01 Dec 2024 – 30 Nov 2026	Ongoing
101	Plužine	Via Ferrata CLimb to Unveil Beauty of Pliva and Ibar (Via Ferrata CLUB)	European Union	Interreg IPA CBC Serbia–Montenegro Programme 2014–2020	Economic Development	142,027.10	01 Nov 2023 – 30 Oct 2024	Completed
102	Plužine	Work and live in Plužine	European Union	IPA II Annual Action Programme for Montenegro – Supporting Employment, Social Inclusion and Social Entrepreneurship	Social Services	119,400.00	01 Sep 2023 – 31 Aug 2024	Completed
103	Podgorica	Be Ready	European Union	Interreg Danube Region Programme	Environmental Protection	144,584.52	01 Jan 2024 – 30 Jun 2026	Ongoing
104	Podgorica	Increase - effective advancements towards uptake of PV integrated in buildings and infrastructure	European Union	Horizon Europe Programme	Democratization and Civil Society	174,031.25	02 Nov 2023 – 31 Mar 2028	Ongoing
105	Podgorica	Integrated territorial strategies for sustainable transition	European Union	Interreg Europe Programme	Agriculture, Forests and Biodiversity	139,175.00	01 May 2025 – 30 Apr 2028	Ongoing
106	Podgorica	MISSION	European Union	Interreg IPA ADRION Programme	Infrastructure and Public Services	113,160.00	01 Sep 2024 – 01 Mar 2027	Ongoing
107	Podgorica	NBS4RESILIENCE	European Union	Interreg IPA ADRION Programme	Environmental Protection	53,034.22	01 Sep 2024 – 01 Sep 2027	Ongoing
108	Podgorica	SpongeCity	European Union	Interreg Danube Region Programme	Environmental Protection	148,420.00	01 Jan 2024 – 30 Jun 2026	Ongoing



No.	Municipality	Project	Donor	Funding programme	Primary functional area	Allocated project budget (EUR)	Implementation period	Status
109	Rožaje	Joint action for active employment measures in wood-processing sector in municipality Rožaje	European Union	IPA II Multi-annual Action Programme for Montenegro – Employment, Education and Social Policies (2015–2017)	Economic Development	339,807.82	01 Dec 2021 – 01 Dec 2022	Completed
110	Tivat	Application Of upscaled interregional renewable & energy efficiency solutions	European Union	Interreg IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2014–2020	Environmental Protection	478,182.60	15 Jul 2024 – 14 Jan 2027	Ongoing
111	Tivat	DecarBOATS	European Union	Interreg VI-A IPA South Adriatic Programme Italy–Albania–Montenegro 2021–2027	Environmental Protection	178,038.00	01 Jul 2025 – 01 Dec 2027	Ongoing
112	Tivat	Global Talent Pipeline: A Digital Hub for International Student Support	European Union	Erasmus+ Programme	Social Services	55,020.00	05 Mar 2025 – 05 Mar 2027	Ongoing
113	Tivat	Urbact Pioneers Accelerator	European Union	URBACT IV Programme 2021–2027	Social Services	35,000.00	01 Apr 2025 – 30 Sep 2026	Ongoing
114	Tuzi	MINI SMART PARKS – Solarne klupe	Bulgarian Development Aid	Not specified	Environmental Protection	10,926.00	12 Feb 2024 – 28 Jun 2024	Completed
115	Tuzi	NERA - Novi pristup revitalizacije životne sredine	European Union	Interreg IPA CBC Montenegro–Kosovo Programme 2014–2020	Environmental Protection	260,560.52	01 Feb 2023 – 31 Mar 2025	Completed
116	Tuzi	Prekogranična razvojna platforma za pametno i precizno unaprijeđenje poljoprivrede i agropreduzetništva - CROSSMART	European Union	Interreg VI-A IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2021–2027	Agriculture, Forests and Biodiversity	165,732.00	01 Sep 2024 – 18 Feb 2027	Ongoing
117	Tuzi	Progresivna rješenja u zelenijoj optimizaciji javne rasvjete u EURO-MED zoni - ProL-GHTmed	European Union	Interreg Euro-MED Programme 2021–2027	Environmental Protection	519,200.00	01 Jan 2023 – 30 Sep 2026	Ongoing
118	Tuzi	Scaling up eWASTE circular economy in Adriatic region	European Union	Interreg Danube Region Programme	Environmental Protection	40,180.00	10 Sep 2024 – 31 Aug 2027	Ongoing
119	Tuzi	TOOWASTE - Ka nultom otpadu	European Union	Interreg VI-A IPA CBC Croatia–Bosnia and Herzegovina–Montenegro Programme 2021–2027	Environmental Protection	834,780.00	15 Jul 2024 – 28 Feb 2027	Ongoing
120	Ulcinj	CIRCLE - Circular Innovation and Resilient City Labs in the Adriatic Region	European Union	Interreg V-B Adriatic–Ionian ADRION Programme 2014–2020	Environmental Protection	133,475.00	12 Feb 2020 – 31 Jul 2022	Completed
121	Ulcinj	CRISIS Cross-border RISK management of hazardous material transPortation	European Union	Interreg IPA CBC Italy–Albania–Montenegro Programme 2014–2020	Environmental Protection	244,025.00	01 Jul 2020 – 31 Dec 2021	Completed
122	Ulcinj	Fire Free MED	European Union	Interreg Euro-MED Programme 2021–2027	Environmental Protection	127,169.00	01 Jan 2024 – 30 Sep 2026	Ongoing

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123	Ulcinj	Heritage Revived - OČUVANJE, VALORIZACIJA I PROMOCIJA KULTURNE BASTINE NA PERIFERIJU URBANIH PODRUČJA	European Union	Interreg IPA CBC Croatia-Bosnia and Herzegovina-Montenegro Programme 2014-2020	Culture, Arts and Cultural Heritage Protection	347,311.41	15 Oct 2020 – 14 Oct 2022	Completed
124	Ulcinj	Integrated and decentralised concept rethinking energy and transport systems based on renewable energy in the Danube region - Danube Indect	European Union	Interreg Danube Region Programme	Environmental Protection	164,500.00	01 Jan 2024 – 30 Jun 2026	Ongoing
125	Ulcinj	Network for Green and Inclusive Fortified Tourism Solutions GIFTSnet	European Union	Interreg VI-A IPA CBC Croatia-Bosnia and Herzegovina-Montenegro Programme 2021-2027	Culture, Arts and Cultural Heritage Protection	292,698.00	15 Sep 2024 – 14 Mar 2027	Ongoing
126	Ulcinj	Women Microenterprise Development in the Cross-Border Area	European Union	Interreg IPA CBC Montenegro-Albania Programme 2014-2020	Economic Development	154,528.39	01 Jan 2025 – 12 Mar 2026	Ongoing
127	Ulcinj	"R10D3-Improving waste management infrastructure and mainstreaming 10 Rs of circular economy for sustainable development of Ulcinj, Vinkovci and Orasje"	European Union	Interreg VI-A IPA CBC Croatia-Bosnia and Herzegovina-Montenegro Programme 2021-2027	Environmental Protection	262,010.70	15 Jul 2024 – 14 Jan 2027	Ongoing
128	Ulcinj	"REUSEFUL - Promoting waste reduction with reuse centres in the South Adriatic area"	European Union	Interreg VI-A IPA South Adriatic Programme Italy-Albania-Montenegro 2021-2027	Environmental Protection	160,015.08	01 Jul 2025 – 01 Jan 2028	Ongoing
129	Zeta	RECIRCLE	European Union	Interreg VI-A IPA CBC Croatia-Bosnia and Herzegovina-Montenegro Programme 2021-2027	Environmental Protection	536,853.74	01 Jun 2024 – 30 Nov 2026	Ongoing
130	Šavnik	CITYMOVE-Communities Innovating Traffic Yielding a Multimodal Optimized Vicinal Environment	European Union	Horizon Europe Programme	Environmental Protection	100,000.00	01 Jul 2025 – 31 Dec 2027	Ongoing
131	Žabljak	BIOMIMICRY-Promoting biomimicry-inspired habitat design solutions for biodiversity protection and restoration	European Union	Interreg IPA ADRION Programme	Environmental Protection	176,400.00	01 Sep 2024 – 30 Nov 2027	Ongoing
132	Žabljak	Construction of a landfill for construction waste and additional tubs for communal waste	Centre for International Cooperation and Development of Slovenia (CMSR)	Not specified	Environmental Protection	986,058.00	06 Jun 2023 – 08 Nov 2024	Completed
133	Žabljak	Employment in nature-Boost the employment of 'hard to employ' groups by using natural resources	European Union	IPA II Annual Action Programme for Montenegro – Supporting Employment, Social Inclusion and Social Entrepreneurship	Social Services	119,624.96	01 Nov 2023 – 31 Oct 2024	Completed
134	Žabljak	For.REST: Forest Tourism in the Cross-border Area between Serbia and Montenegro	European Union	Interreg IPA CBC Serbia-Montenegro Programme 2014-2020	Agriculture, Forests and Biodiversity	76,875.01	01 Oct 2024 – 30 Sep 2026	Ongoing
135	Žabljak	Procurement of a medical vehicle for the Žabljak Health Station and procurement of medical equipment	Bulgarian Development Aid	Not specified	Social Services	28,740.57	01 Jan 2021 – 31 Dec 2021	Completed

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136	Žabljak	ROMAN LEGACY-Exploring the Roman Legacy: Creation of a theme region and cultural route along the Roman Danube Limes to empower the socio-economic development of shared European heritage	European Union	Interreg Danube Region Programme	Culture, Arts and Cultural Heritage Protection	97,822.79	01 Apr 2025 – 31 Mar 2028	Ongoing
137	Žabljak	SILVER UP-Improving Regional Development Policies to become enablers of the Silver Economy in depopulated areas	European Union	Interreg Europe Programme	Economic Development	152,650.00	01 May 2025 – 30 Jul 2029	Ongoing
138	Žabljak	Skilling up – Matching skills and local labour demands	European Union	IPA II Multi-annual Action Programme for Montenegro – Employment, Education and Social Policies (2015–2017)	Social Services	94,953.94	01 Feb 2022 – 30 Sep 2022	Completed
139	Žabljak	TRANSNINARICA2-Transformation with Trans Dinarica – Phase 2	European Union	Interreg Danube Region Programme	Culture, Arts and Cultural Heritage Protection	173,280.00	01 Apr 2025 – 01 Apr 2028	Ongoing
140	Žabljak	WATERVILL-Innovative solutions for enhancing village water supply and addressing water scarcity for resilient rural and mountain areas	European Union	Interreg Euro-MED Programme 2021–2027	Environmental Protection	367,822.44	01 Sep 2025 – 01 Jun 2029	Ongoing
141	Žabljak	WOOL - Wool as Outstanding Opportunity for Leverage	European Union	Interreg V-B Adriatic-Ionian ADRION Programme 2014–2020	Agriculture, Forests and Biodiversity	83,374.80	01 Mar 2020 – 28 Feb 2022	Completed









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